



## Board of Governors of the Guildhall School of Music and Drama

**Date:** MONDAY, 14 MAY 2012

**Time:** 1.45 pm

**Venue:** COMMITTEE ROOMS, WEST WING, GUILDHALL, LONDON, EC2

**Members:**

Deputy John Barker	Professor Barry Ife
Deputy John Bennett	Katharine Lewis
Sir Andrew Burns	Pamela Lidiard
John Chapman	Kathryn McDowell
Josh Chapman	Sheriff & Deputy Wendy Mead
Christina Coker	Ann Pembroke
Neil Constable	Deputy Richard Regan
Deputy Stella Currie	Jeremy Simons
Daniel Evans	Alderman Fiona Woolf
Alderman David Graves	The Rt Hon the Lord Mayor Alderman David Wootton
Paul Hughes	

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Lunch will be served in the Guildhall Club at 1pm

**Chris Duffield**  
Town Clerk and Chief Executive

# **AGENDA**

## **Principal's Introduction to the Agenda**

The business for this meeting is largely routine and contains few surprises. My General Report summarises a number of prominent successes by current and past students, perhaps mostly notably the first and second prizes at the 2012 Ferrier Awards. This is a very considerable achievement by Natalya Romaniw, who won the 2011 Gold Medal, and Ben McAteer, who is a first-year student on the opera programme. Also of note are the large number of current and immediate past students who are progressing to young artist programmes at Covent Garden and ENO.

Admissions for 2012 are stronger than were feared when the government announced its grant and fee proposals after the Browne Review. Non-EU admissions also look strong following a successful audition week in New York earlier this year, to be followed by a similar opportunity to be held in Hong Kong later this year for autumn 2013 admissions. The balance of grant and fees funding for 2012 and 2013 is changing, but the major impact in 2013/14 will be the additional running costs of Milton Court.

The Sub-Committee established by the Board to decide on the application for degree-awarding powers concluded that an application should be made and this has been submitted to the Privy Council. If the application is allowed to proceed, this will be a major piece of work for next session, in which the Board and its committees will be fully involved.

Following advice from UUK arising from Lord Woolf's report on the LSE, the Board is asked to approve some protocols for recognition of substantial philanthropic gifts through the naming of buildings and public-facing venues. All institutions are being asked to make sure that they have clear processes for making these decisions and to ensure that they are in the public domain.

Those items which it is proposed can be approved or noted without discussion are marked with a star (\*). It is open to any Governor to request that an item be unstarred and subject to discussion. Governors may inform the Town Clerk of this request prior to the meeting, or the Chairman at the start of the meeting.

### Part 1 - Public Agenda

1. **APOLOGIES**

2. **DECLARATIONS BY MEMBERS OF ANY PERSONAL OR PREJUDICIAL INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

3. **ORDERS OF THE COURT OF COMMON COUNCIL, 19 APRIL 2012**

To receive the Order of the Court of Common Council, 19 April 2012, appointing the Committee and approving its Terms of Reference (copy attached).

**For Information**  
(Pages 1 - 4)

4. **BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC & DRAMA - SCHOOL AND NEW COURT APPOINTMENTS**

To note that the Guildhall School Governors are as follows:-

- (i) Principal of the Guildhall School for the time being  
Professor Barry Ife CBE FKC Hon FRAM BA (Hons) PhD ALCM
- (ii) Academic Member of the School Staff elected by the School's Academic Staff – Pamela Lidiard
- (iii) Non-Academic Member of School Staff Elected by School  
Administrative Staff – Katharine Lewis
- (iv) Guildhall School Student Representative  
Josh Chapman, President of the Students' Union 2011/2012  
Mr Chapman's Term as President of The Students' Union will expire  
on 25 May 2012
- (v) 6 Co-opted Governors
- (vi) 11 Common Council Members; Ann Pembroke and Deputy John Barker were recently elected by the Court of Common Council.

**For Information**

5. **ELECTION OF CHAIRMAN**

To elect a Chairman in accordance with Standing Order No. 29.

6. **ELECTION OF DEPUTY CHAIRMAN**

To elect a Deputy Chairman in accordance with Standing Order No. 30.

7. **APPOINTMENT OF SUB COMMITTEES FOR 2012/2013**  
Report of the Town Clerk (copy attached).  
**For Decision**  
(Pages 5 - 14)
8. **MINUTES**  
To agree the public minutes and summary of the meeting held on 20 February 2012  
(copy attached).  
**For Decision**  
(Pages 15 - 20)
9. **MINUTES OF THE FINANCE & RESOURCES COMMITTEE**  
To agree the public minutes and summary of the meeting held on 15 February 2012  
(copy attached).  
**For Information**  
(Pages 21 - 24)
10. **MINUTES OF THE NOMINATIONS COMMITTEE**  
To agree the public minutes and summary of the meeting held on 23 April 2012 (copy  
attached).  
**For Information**  
(Pages 25 - 28)
11. **MINUTES OF THE TAUGHT DEGREE AWARDDING POWERS SUB COMMITTEE**  
To agree the public minutes and summary of the meeting held on 25 April 2012 (copy  
attached).  
**For Information**  
(Pages 29 - 30)
12. **\*PRINCIPAL'S GENERAL REPORT**  
Report of the Principal (copy attached).  
**For Information**  
(Pages 31 - 38)
13. **BOARD OF REGULARISATION UPDATE**  
Report of the Town Clerk (copy attached).  
**For Decision**  
(Pages 39 - 40)
14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

16. **EXCLUSION OF THE PUBLIC**

MOTION: That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

**Item Nos.**  
17 - 27

**Exempt Paragraphs**  
1 & 3

**Part 2 - Non Public Agenda**

17. **NON PUBLIC MINUTES**

To agree the non-public minutes and summary of the meeting held on 20 February 2012 (copy attached).

**For Decision**  
(Pages 41 - 48)

18. **NON PUBLIC MINUTES OF THE FINANCE & RESOURCES COMMITTEE**

To agree the non-public minutes and summary of the meeting held on 15 February 2012 (copy attached).

**For Information**  
(Pages 49 - 52)

19. **NON PUBLIC MINUTES OF THE NOMINATIONS COMMITTEE**

To agree the non-public minutes and summary of the meeting held on 23 April 2012 (copy attached).

**For Information**  
(Pages 53 - 56)

20. **NON PUBLIC MINUTES OF THE TAUGHT DEGREE AWARDING POWERS SUB COMMITTEE**

To agree the non-public minutes and summary of the meeting held on 25 April 2012 (copy attached).

**For Information**  
(Pages 57 - 60)

21. **CREATIVE LEARNING DIVISION: NEW STRUCTURE PROPOSAL**

Report of the Director of Creative Learning, Barbican and Guildhall School of Music & Drama (copy attached).

**For Decision**  
(Pages 61 - 70)

22. **FUNDRAISING STRATEGY FOR MILTON COURT: NAMING RIGHTS**

Report of the Principal (copy attached).

**For Decision**  
(Pages 71 - 78)

23. **CULTURAL QUARTER: UPDATE ON PROGRESS**  
Report of the Chief Operating and Financial Officer (copy attached).  
**For Information**  
(Pages 79 - 96)
24. **KEY PERFORMANCE INDICATORS**  
Report of the Principal (copy attached).  
**For Information**  
(Pages 97 - 102)
25. **FINANCE REVIEW**  
Report of the Chief Operating and Financial Officer (copy attached).  
**For Information**  
(Pages 103 - 110)
26. **FINANCIAL FORECASTS**  
Report of the Chief Operating and Financial Officer (copy attached).  
**For Information**  
(Pages 111 - 122)
27. **\*RECOMMENDATIONS FOR FELLOWSHIPS AND HONORARY FELLOWSHIPS:  
2012/13 SESSION**  
Report of the Principal (copy attached).  
**For Information**  
(Pages 123 - 132)
28. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
29. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND  
WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC  
ARE EXCLUDED**